

# 3Q 2026

Paal Eikeseth, President & CEO  
Idar Eikrem, CFO



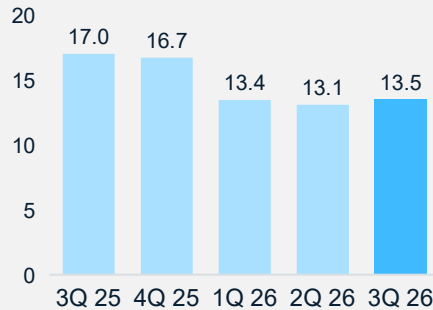
# Introduction & Operational Update

Paal Eikeseth, President and CEO



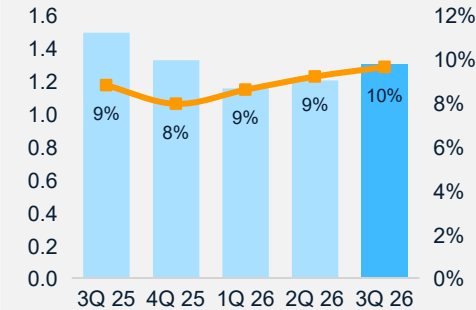
# 3Q 2026| Deliver and Transform

## Revenue Excluding special items



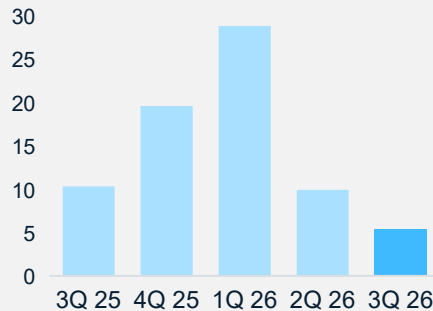
**13.5** NOK BILLION

## EBITDA Excluding special items



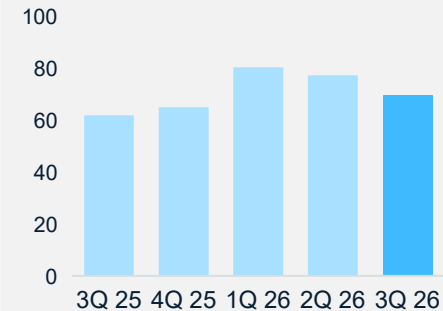
**1.3** NOK BILLION

## Order Intake



**5.4** NOK BILLION

## Order Backlog



**69.3** NOK BILLION

## Financials

- Continued solid performance following peak activity levels in 2025
- Robust financial position with net cash position of NOK 5.8 billion
- Improved financial performance in SLB OneSubsea

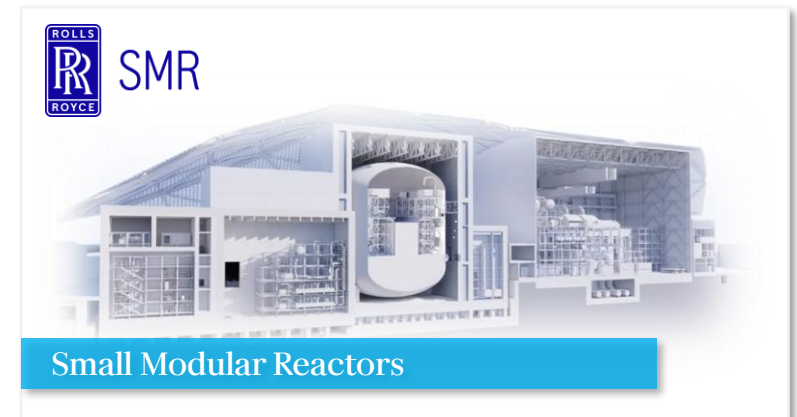
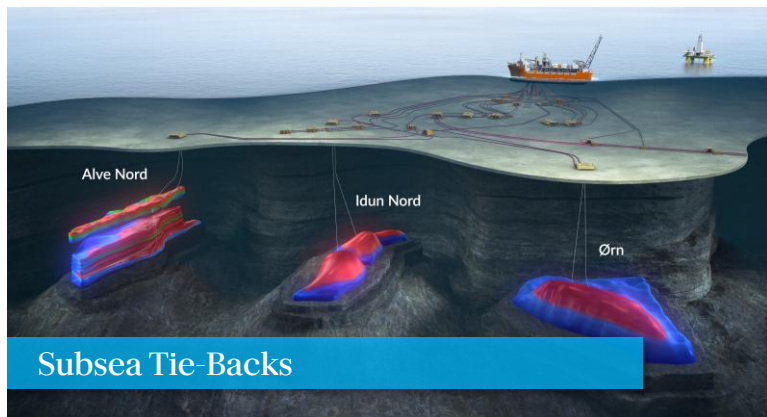
## Operational

- Successful sail-away of Aker BP's Hugin B and Valhall PWP topsides
- Strong performance across Life Cycle frame agreements and modifications
- Mobilizing engineering personnel for opportunities with Rolls-Royce SMR

## Outlook

- 2026 revenue expected to be between NOK 53 – 55 billion with an EBITDA margin of 7.5 – 8.0 percent excluding net profit from SLB OneSubsea
- Reshaping the business, reducing the cost base and aligning capacity with lower expected activity in 2027

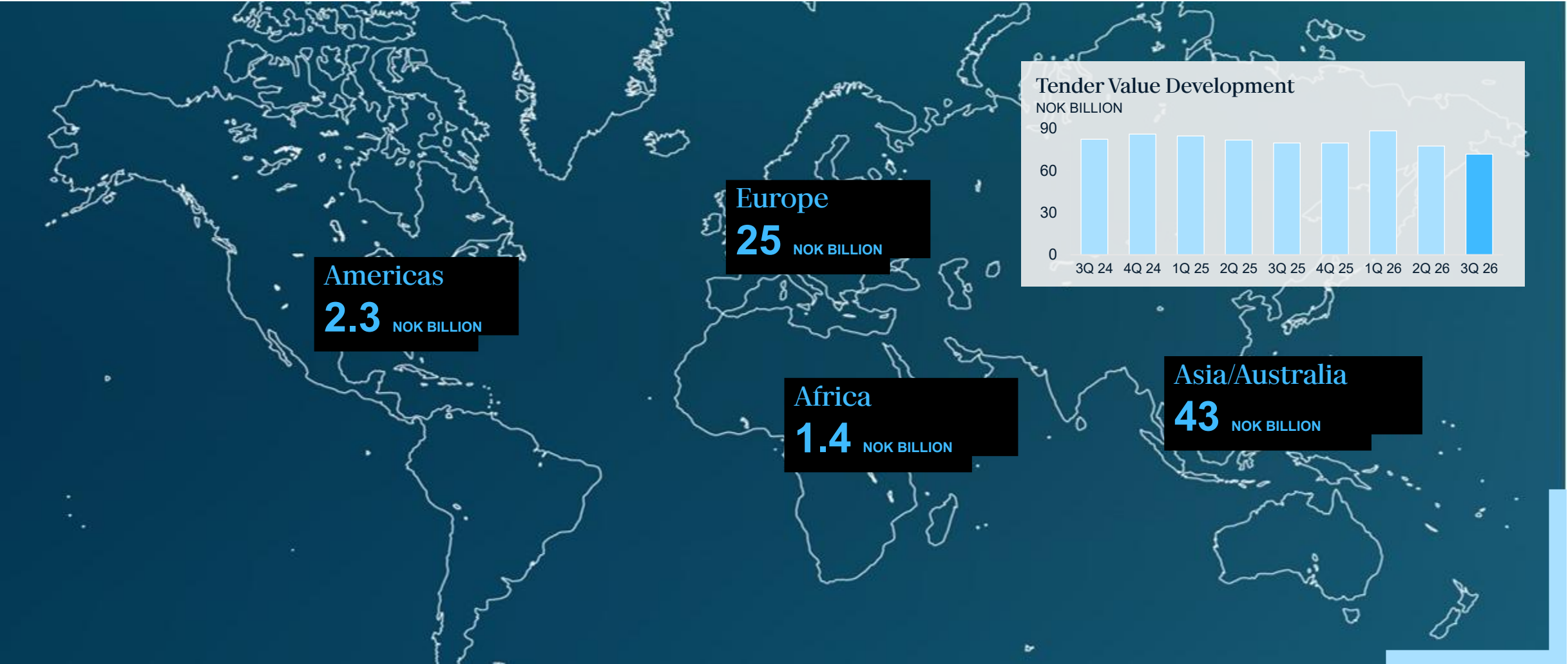
# 3Q 2026 | Project Portfolio Highlights



# 3Q 2026 | Long-Term Frame Agreements in Life Cycle

| Selected Life Cycle Frame Agreements                                                                                                                                                                                                                       |                    |                                                                                    |      |      |      |      |      |      |      |      |      |        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|------------------------------------------------------------------------------------|------|------|------|------|------|------|------|------|------|--------|
| Selected Frame Agreements                                                                                                                                                                                                                                  | First awarded      | 2025                                                                               | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035-> |
|                                                                                           | <2000 <sup>1</sup> |                                                                                    |      |      |      |      |      |      |      |      |      |        |
|                                                                                           | <2000              |                                                                                    |      |      |      |      |      |      |      |      |      | <2039  |
|                                                                                           | 2016               |                                                                                    |      |      |      |      |      |      |      |      |      | <2038  |
|                                                                                           | <2000              |                                                                                    |      |      |      |      |      |      |      |      |      |        |
|          | 2012               |                                                                                    |      |      |      |      |      |      |      |      |      |        |
|                                                                                           | 2005               |                                                                                    |      |      |      |      |      |      |      |      |      |        |
|                                                                                         | 2015               |                                                                                    |      |      |      |      |      |      |      |      |      |        |
|                                                                                       | <2000              |                                                                                    |      |      |      |      |      |      |      |      |      |        |
|    | 2019               |                                                                                    |      |      |      |      |      |      |      |      |      |        |
| <sup>1</sup> Including period where contract was operated by Reinertsen which was later acquired by Aker Solutions                                                                                                                                         |                    | <div> <div>Fixed period</div> <div>Option period</div> <div>Tendering</div> </div> |      |      |      |      |      |      |      |      |      |        |

# 3Q 2026| Tendering activity



Figures excluding SLB OneSubsea tenders

# 3Q 2026| SLB OneSubsea on track to meet its order intake targets

Positioning the company for growth from 2027 onwards

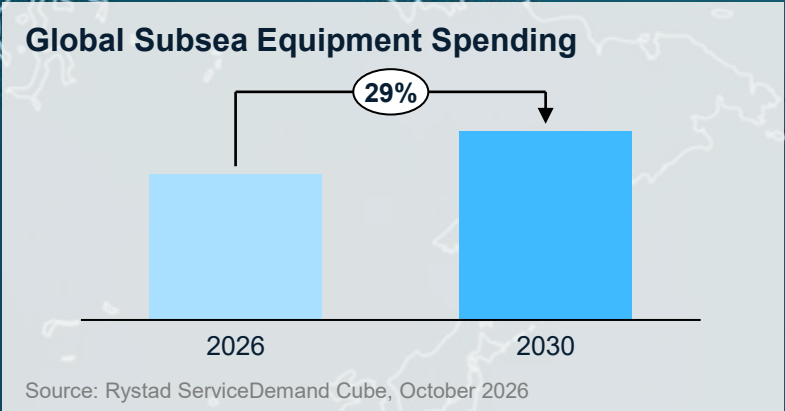
| North and South America (excl. Brazil) |                                    |
|----------------------------------------|------------------------------------|
| Equinor                                | Bay du Nord                        |
| Chevron                                | Anchor Phase 2                     |
| bp                                     | Thunder Horse                      |
| Woodside                               | Calypso                            |
| Petronas                               | Suriname (collaboration agreement) |
| Petronas                               | Slonea                             |
| BOE                                    | HPHT Subsea Boosting               |

| Brazil    |                              |
|-----------|------------------------------|
| Equinor   | Bacalhau Phase 2             |
| Petrobras | Subsea water injection       |
| Petrobras | Mature fields revitalization |
| Petrobras | Buzios 12                    |
| Petrobras | Sergipe Alagoas              |
| Petrobras | GFAs                         |

| Europe     |                             |
|------------|-----------------------------|
| Equinor    | Wisting                     |
| Equinor    | Snøhvit gas compression     |
| Equinor    | Tie-back projects           |
| Equinor    | TWIN/ wave 1 tie-backs      |
| Vår Energi | Tie-back projects           |
| Vår Energi | Goliat/ Balder New Wells    |
| Aker BP    | Tie-back projects           |
| Chevron    | Aphrodite                   |
| Equinor    | Gullfaks Subsea Compression |

| ME/ Africa    |                    |
|---------------|--------------------|
| ExxonMobil    | Owovo              |
| ExxonMobil    | Bosi               |
| ExxonMobil    | Rovuma LNG Phase 1 |
| TotalEnergies | ACCE               |
| TotalEnergies | Venus              |
| TotalEnergies | Preowei            |
| Eni           | Baleine Phase 3    |
| Eni           | Coral North        |
| Azule Energy  | Greater PAJ        |

| APAC/ Australia |                 |
|-----------------|-----------------|
| CNOOC           | Kaiping         |
| CNOOC           | Yongle          |
| Eni             | Kutei North Hub |
| Mubadala        | Tangkulo P1     |
| Inpex           | Abadi           |
| Woodside        | Browse          |
| PTTEP           | Kikeh 3B        |



2026 announcements

# Financial Performance

Idar Eikrem, CFO



# 3Q 2026| Key Figures

| NOK million                                                                          | 3Q 2026       | 3Q 2025       | 2Q 2026       | 2025          |
|--------------------------------------------------------------------------------------|---------------|---------------|---------------|---------------|
| Revenue and other income                                                             | 13,464        | 16,983        | 13,074        | 63,202        |
| <b>Revenue ex. special items</b>                                                     | <b>13,464</b> | <b>16,983</b> | <b>13,074</b> | <b>63,207</b> |
| Net profit from SLB OneSubsea                                                        | 281           | 295           | 174           | 749           |
| <b>Revenue ex. special items and Net profit from SLB OneSubsea</b>                   | <b>13,183</b> | <b>16,688</b> | <b>12,900</b> | <b>62,458</b> |
| EBITDA                                                                               | 1,283         | 1,472         | 1,190         | 5,027         |
| <b>EBITDA ex. special items<sup>1</sup></b>                                          | <b>1,294</b>  | <b>1,490</b>  | <b>1,199</b>  | <b>5,284</b>  |
| Net profit from SLB OneSubsea                                                        | 281           | 295           | 174           | 749           |
| <b>EBITDA ex. special items<sup>1</sup> and Net profit from SLB OneSubsea</b>        | <b>1,013</b>  | <b>1,195</b>  | <b>1,025</b>  | <b>4,534</b>  |
| EBITDA margin                                                                        | 9.5%          | 8.7%          | 9.1%          | 8.0%          |
| <b>EBITDA margin ex. special items<sup>1</sup></b>                                   | <b>9.6%</b>   | <b>8.8%</b>   | <b>9.2%</b>   | <b>8.4%</b>   |
| <b>EBITDA margin ex. special items<sup>1</sup> and Net profit from SLB OneSubsea</b> | <b>7.7%</b>   | <b>7.2%</b>   | <b>7.9%</b>   | <b>7.3%</b>   |
| EBIT                                                                                 | 880           | 1,120         | 810           | 3,565         |
| <b>EBIT ex. special items<sup>1</sup></b>                                            | <b>891</b>    | <b>1,127</b>  | <b>819</b>    | <b>3,832</b>  |
| Net profit from SLB OneSubsea                                                        | 281           | 295           | 174           | 749           |
| <b>EBIT ex. special items<sup>1</sup> and Net profit from SLB OneSubsea</b>          | <b>610</b>    | <b>832</b>    | <b>645</b>    | <b>3,083</b>  |
| EBIT margin                                                                          | 6.5%          | 6.6%          | 6.2%          | 5.6%          |
| <b>EBIT margin ex. special items<sup>1</sup></b>                                     | <b>6.6%</b>   | <b>6.6%</b>   | <b>6.3%</b>   | <b>6.1%</b>   |
| <b>EBIT margin ex. special items<sup>1</sup> and Net profit from SLB OneSubsea</b>   | <b>4.6%</b>   | <b>5.0%</b>   | <b>5.0%</b>   | <b>4.9%</b>   |
| Net profit                                                                           | 697           | 871           | 646           | 2,531         |
| <b>Net profit ex. special items<sup>1</sup></b>                                      | <b>704</b>    | <b>863</b>    | <b>659</b>    | <b>2,924</b>  |
| Earnings per share (NOK)                                                             | 1.44          | 1.81          | 1.34          | 5.28          |
| <b>Earnings per share (NOK) ex. special items<sup>1</sup></b>                        | <b>1.45</b>   | <b>1.79</b>   | <b>1.37</b>   | <b>6.10</b>   |
| Dividend per share (NOK)                                                             | -             | -             | -             | 3.60          |

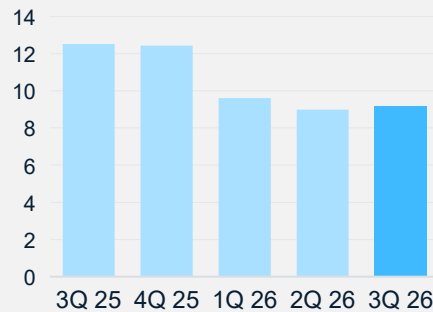
<sup>1</sup> Special items mainly include restructuring costs, impairments and costs linked to the impact of currency derivatives not qualifying for hedge accounting. See the appendix and interim report for details on special items

## Financials and Highlights

- **Revenue<sup>1</sup>** of NOK 13.5 billion
  - Revenue development in line with expectations following 2025 peak activity levels
- **EBITDA<sup>1</sup>** of NOK 1.3 billion (9.6% margin)
  - Net profit from SLB OneSubsea of NOK 281 million
  - EBITDA margin excluding net profit from SLB OneSubsea of 7.7%
- **EBIT<sup>1</sup>** of NOK 891 million (6.6% margin)
- **Net profit<sup>1</sup>** of NOK 704 million in the quarter
- **EPS<sup>1</sup>** for the quarter of NOK 1.45

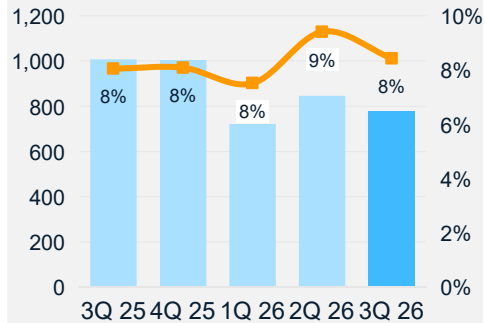
# 3Q 2026| Renewables and Field Development

Revenue Excluding special items



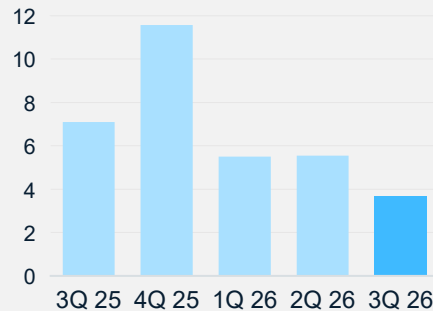
**9.2** NOK BILLION

EBITDA Excluding special items



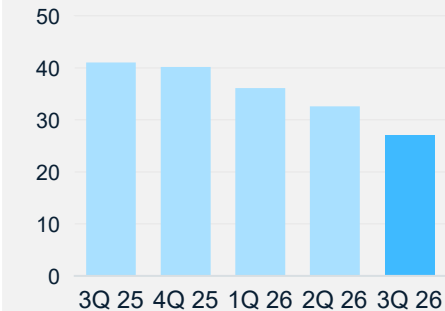
**775** NOK MILLION

Order Intake



**3.7** NOK BILLION

Order Backlog



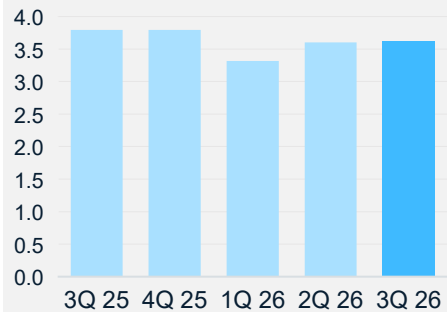
**27.1** NOK BILLION

## Financials and Highlights

- **Revenue** of NOK 9.2 billion in the quarter
  - Revenue development in line with expectations
- **EBITDA** of NOK 775 million (8.4% margin) in the quarter
  - Continued progress on key projects across the portfolio
  - Negatively affected by legacy lump sum projects
- **Order intake** of NOK 3.7 billion (0.4x book-to-bill) in the quarter
  - Growth and increased scope on existing projects
- **Order backlog** of NOK 27.1 billion
  - Mainly related to execution and commissioning of Aker BP projects, as well as second-generation renewables projects
- **Revenue** in 2026 expected to be between NOK 36 and 38 billion

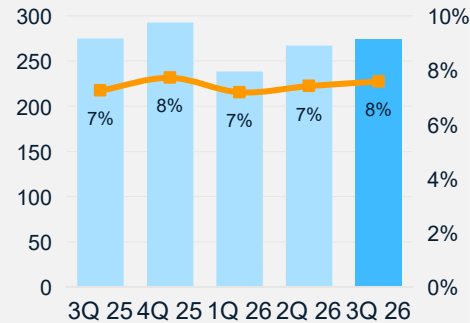
# 3Q 2026| Life Cycle

Revenue Excluding special items



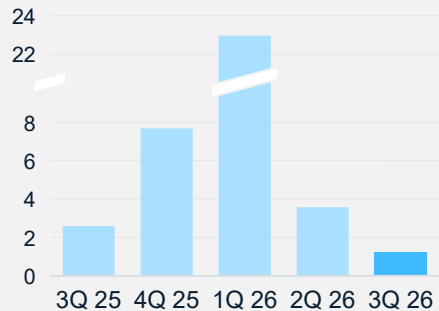
**3.6** NOK BILLION

EBITDA Excluding special items



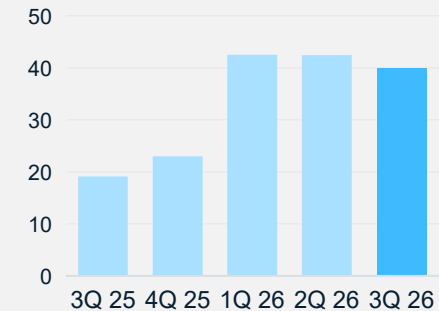
**274** NOK MILLION

Order Intake



**1.2** NOK BILLION

Order Backlog



**40.0** NOK BILLION

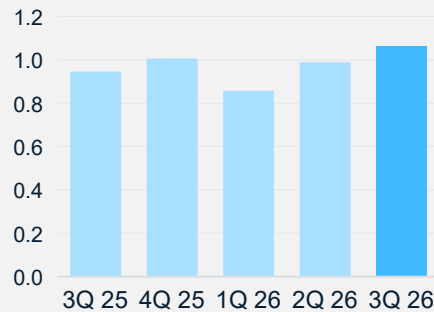
## Financials and Highlights

- **Revenue** of NOK 3.6 billion in the quarter
  - Lower activity in electrification portfolio compared to same period last year
- **EBITDA** of NOK 274 million (7.6% margin) in the quarter
  - Improved margins compared to same period last year driven by continued solid performance on ongoing projects and frame agreements
- **Order intake** of NOK 1.2 billion (0.3x book-to-bill)
  - Long-term frame agreement with bp in the United Kingdom
  - Order intake in Life Cycle is lumpy by nature, driven by large long-term frame agreements and timing of larger project awards
- **Continued solid order backlog** of NOK 40.0 billion, excluding option periods
  - Good visibility on activity levels for several years ahead
  - Well positioned for subsea tie-back portfolio on NCS
- **Revenue** expected to be between NOK 14 and 15 billion in 2026

# 3Q 2026| SLB OneSubsea

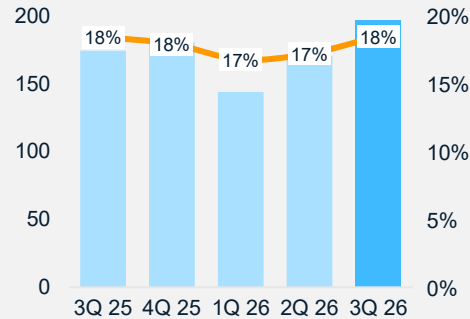
Figures in US dollars showing SLB OneSubsea on 100% basis, US GAAP reporting

## Revenue Excluding special items



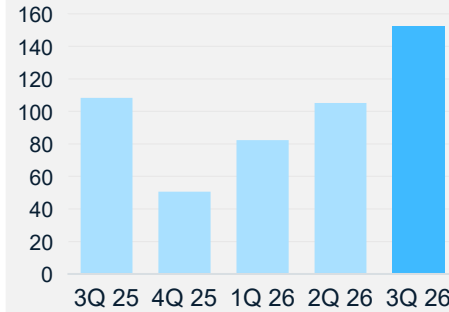
**1.1** USD BILLION

## EBITDA Excluding special items



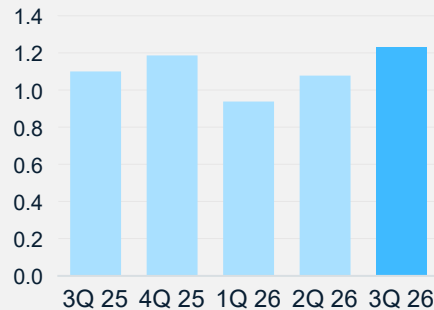
**197** USD MILLION

## Net Profit Before PPA<sup>1</sup>



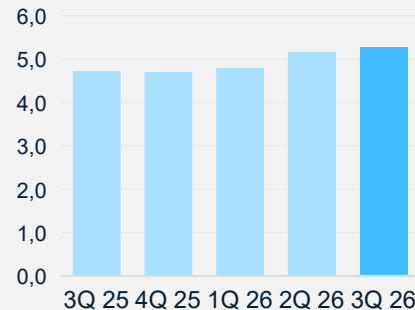
**152** USD MILLION

## Order Intake



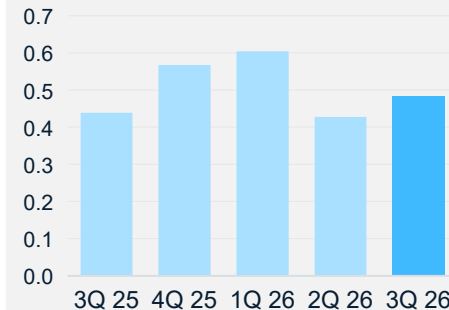
**1.2** USD BILLION

## Order Backlog



**5.3** USD BILLION

## Net Cash



**482** USD MILLION

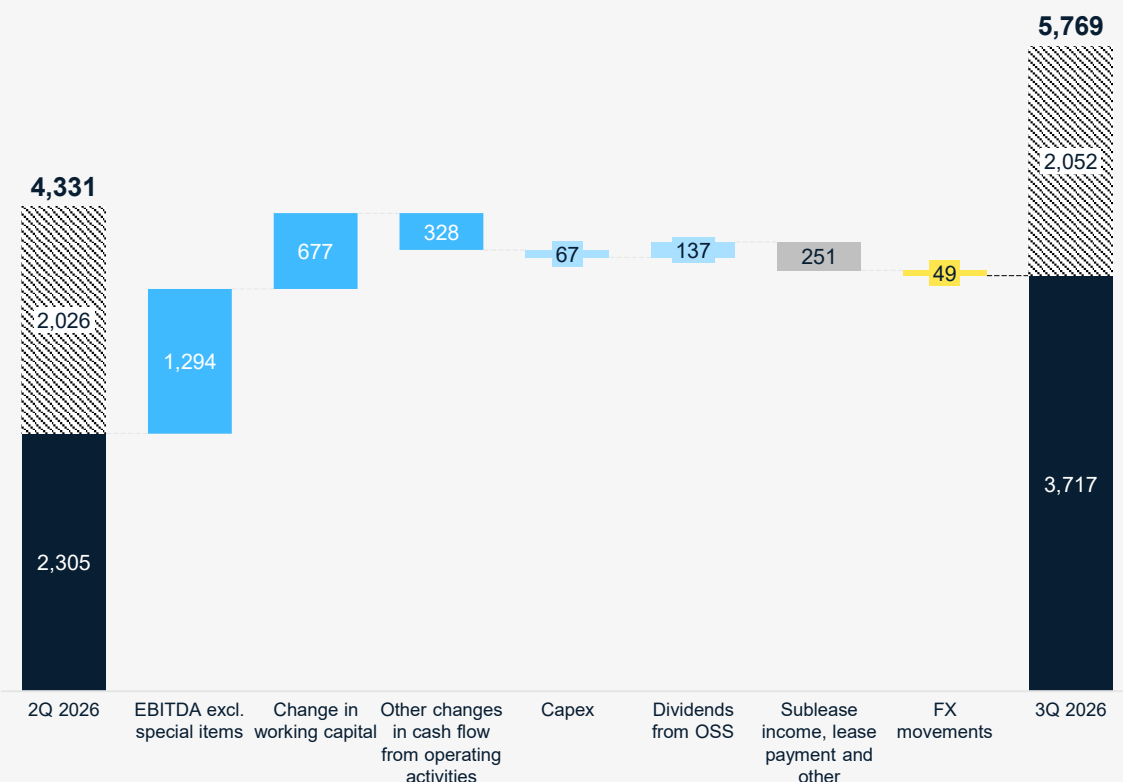
## Financials and Highlights

- **Revenue** of USD 1.1 billion in the quarter
  - 12% increase from same period last year
- **EBITDA** of USD 197 million (18.5% margin)
  - Improved margins compared to 1H 2026
- **Net Profit before PPA<sup>1</sup>** of USD 152 million
  - Impacted by one-off tax provision release
- **Order intake** of USD 1.2 billion in the quarter
  - Targets cumulative bookings exceeding USD 9 billion in 2026 and 2027
- Solid **order backlog** of USD 5.3 billion
  - Backlog has increased 12% year-to-date
- Robust **financial position** and attractive **dividend policy**
  - Net cash position increased to USD 482 million during the third quarter
  - Shareholder distribution in 2026 expected to be broadly in line with 2025

<sup>1</sup> Net Profit before Purchase Price Allocation (PPA) adjustments

# 3Q 2026| Cash Generation

## Change in Cash and Cash Equivalents NOK MILLION



## Financials and Highlights

- **Cash flow from operations** of NOK 1.6 billion
  - Including improvement of working capital of NOK 677 million
- **CAPEX** investments of NOK 67 million
  - Mainly related to maintenance of existing facilities and equipment
- **Dividend** from SLB OneSubsea of NOK 137 million
  - Dividends from SLB OneSubsea expected to increase in the fourth quarter, supporting full-year distributions in line with 2025 levels
- **Solid net cash** position of NOK 5.8 billion
  - Including NOK 2.1 billion placed in liquid funds

# Outlook & Summary

Paal Eikeseth, President and CEO



# 3Q 2026 | Reshaping Aker Solutions



- **Safeguarding** delivery of the project portfolio
- **Reducing** cost base to match lower activity levels
- **Aligning** capacity with future workload
- **Reshaping** the business to enhance competitiveness



- **Building** a more competitive and scalable business
- **Targeting** profitable growth across selected markets
- **Scaling** new offerings and commercial models through standardization, automation and AI

Disciplined **capital allocation** supporting **shareholder value**

# Summary

- **Continued solid financial performance** following peak activity levels in 2025
- **Several milestones** met on the project portfolio, including the sail-away of Aker BP's Valhall PWP and Hugin B topsides
- **Legacy lump sum projects** commercially and operationally challenging, commercial discussions ongoing
- **Sizeable backlog** of NOK 69.3 billion with continued focus on safe and predictable project delivery
- **Robust financial position** with NOK 5.8 billion in net cash including investments in liquid funds
- **SLB OneSubsea** on track to deliver on order intake targets, positioning the company for growth from 2027 onwards

# Outlook

- **Revenue<sup>1</sup>** in 2026 expected to be between NOK 53 and 55 billion
- 2026 **EBITDA margin<sup>1</sup>** is expected to be between 7.5 and 8.0 percent excluding net profit from SLB OneSubsea
- At this early stage, 2027 **revenue<sup>1</sup>** is expected to be between NOK 35 and 40 billion with an **EBITDA margin<sup>1</sup>** of between 7.0 and 8.0 percent excluding net profit from SLB OneSubsea
- 2026 **CAPEX** is expected to be around 0.5 percent of revenue.
- **Working Capital** is expected to normalize over time to a level of negative NOK 4 to negative 6 billion
- **SLB OneSubsea** dividends for 2026 are expected to be broadly in line with 2025 distributions

<sup>1</sup> Figures excluding special items

Forward-looking information and statements are subject to significant risks, uncertainties and assumptions that could cause actual results to differ materially from historical experience and present expectations or projections.

We solve global  
energy challenges  
for **future** generations

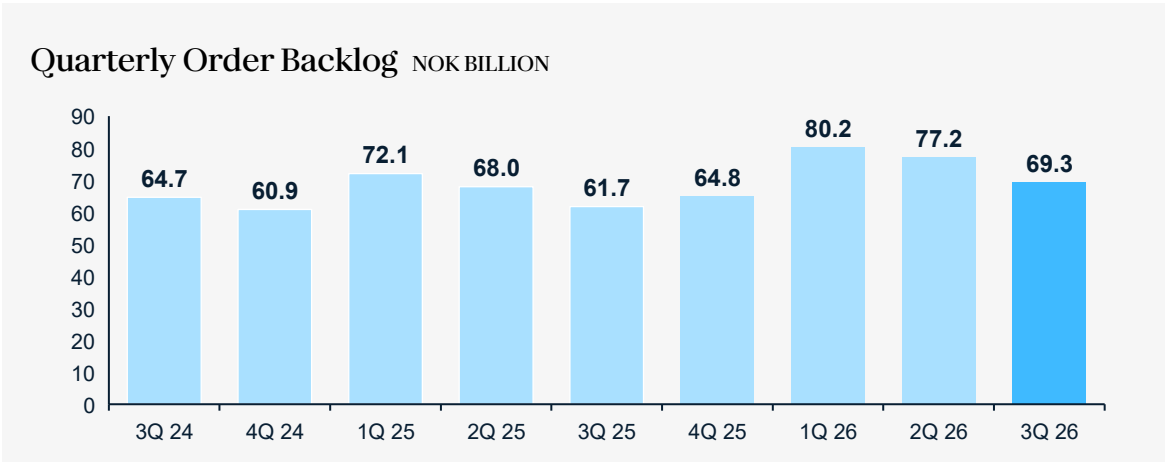
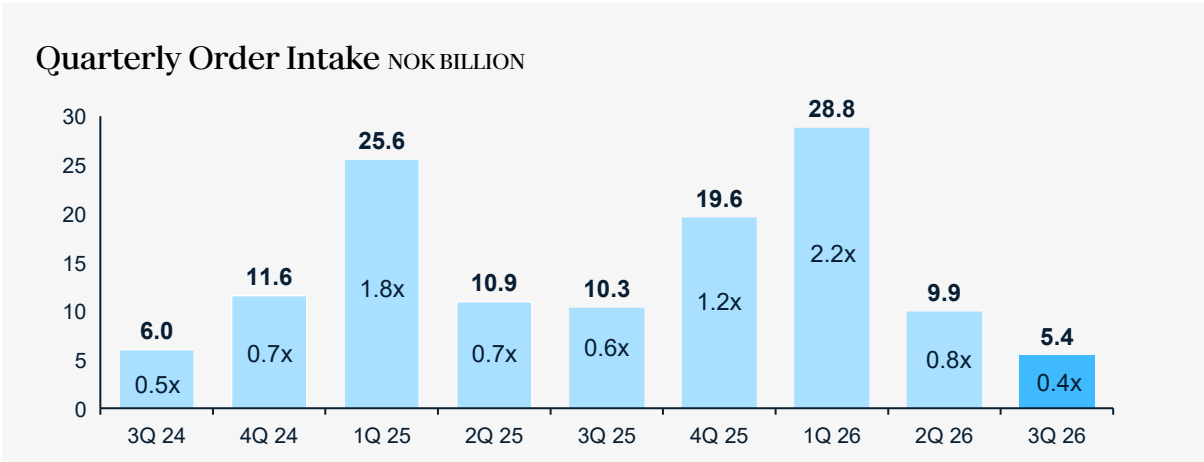
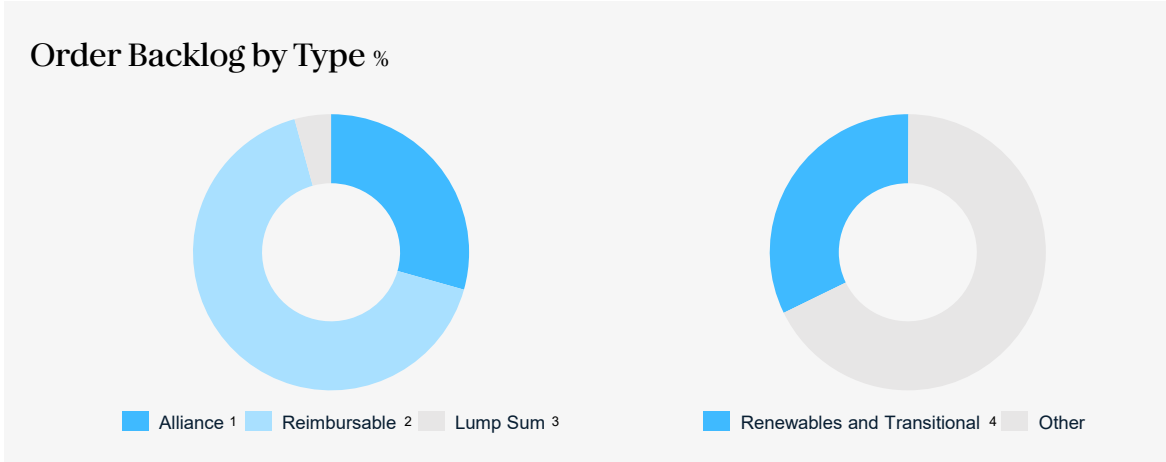
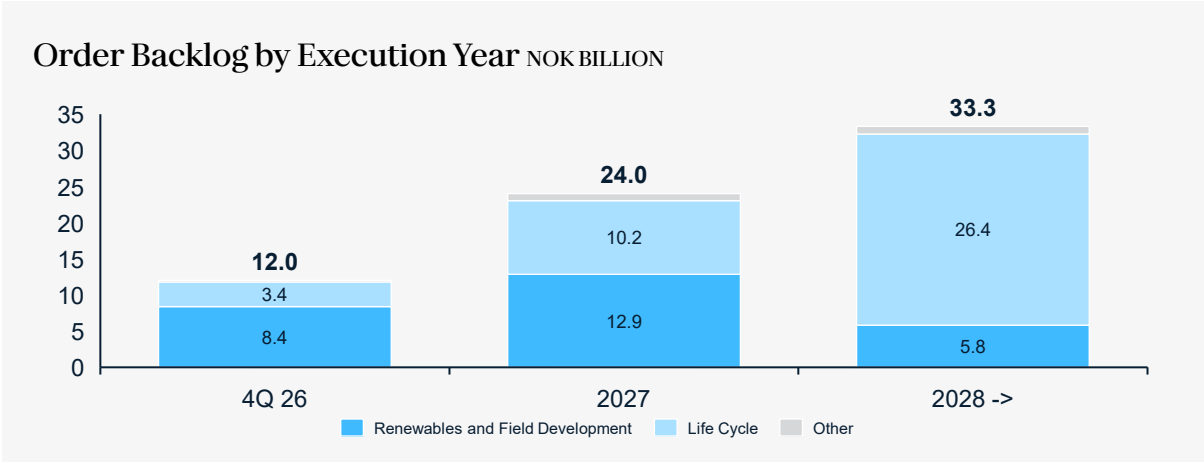
**Q&A**



# Additional Information



# 3Q 2026| Order Intake and Backlog



(Book-to-bill is based on revenue from customer contracts, see APM for details)

<sup>1</sup> Alliance model: Contracts under the Aker BP alliance model with balanced risk and upside potential through incentives  
<sup>2</sup> Reimbursable: Contracts with less than 40% lump sum exposure as share of contract value  
<sup>3</sup> Lump sum: Contracts with more than 40% lump sum exposure as share of contract value – mainly related to legacy renewables projects  
<sup>4</sup> See slide on Renewables and Transitional Energy Solutions in Appendix for definition

# Timing of Selected Large Projects in the Portfolio, by Segment

## Renewables and Field Development

| Project                                    | Customer           | Award year | Delivery year/<br>completion (est.) |
|--------------------------------------------|--------------------|------------|-------------------------------------|
| Hugin A (incl. offshore scope)             | Aker BP            | 2022       | 2027                                |
| Hugin B (incl. offshore scope)             | Aker BP            | 2022       | 2027                                |
| Valhall PWP (incl. offshore scope)         | Aker BP            | 2022       | 2027                                |
| Fenris UI (incl. offshore scope)           | Aker BP            | 2022       | 2027                                |
| Jackdaw WHP                                | Shell              | 2022       | 2026                                |
| Sunrise Wind HVDC                          | Ørsted /Eversource | 2021       | 2027                                |
| East Anglia 3 HVDC                         | ScottishPower      | 2022       | 2026                                |
| Northern Lights Phase 2,<br>Carbon Storage | Equinor            | 2025       | 2028                                |
| Celsio Carbon Capture & Storage            | Hafslund Celsio    | 2025       | 2029                                |
| Norfolk Vanguard West HVDC                 | RWE                | 2025       | 2027                                |
| Norfolk Vanguard East HVDC                 | RWE                | 2025       | 2028                                |
| BalWin 1 HVDC Substructure                 | Dragados           | 2025       | 2028                                |
| BalWin 2 HVDC Substructure                 | Dragados           | 2025       | 2029                                |
| Ostwind 4 HVDC Substructure                | Drydocks World     | 2026       | 2030                                |

(FA = frame agreement excluding options)

(Disclaimer: the tables show the estimated timing of a selection of large projects in Aker Solutions' backlog at the end of the quarter. This information is unaudited and subject to change)

## Life Cycle

| Project                                 | Customer               | Award year | Delivery year/<br>completion (est.) |
|-----------------------------------------|------------------------|------------|-------------------------------------|
| Aker BP EMM/ Modification Alliance (FA) | Aker BP                | 2026       | 2031                                |
| Equinor H (FA)                          | Equinor                | 2026       | 2031                                |
| Vår Energi M&M (FA)                     | Vår Energi             | 2024       | 2029                                |
| BSP Brunei (FA)                         | Brunei Shell Petroleum | 2020       | 2027                                |
| ConocoPhillips M&M (FA)                 | ConocoPhillips         | 2025       | 2032                                |
| Shell Modification Contract (FA)        | Shell                  | 2017       | 2028                                |
| Cenovus Energy (FA)                     | Cenovus Energy         | 2026       | 2031                                |
| Hebron Brownfield EPCM (FA)             | ExxonMobil             | 2025       | 2030                                |
| Angola EPC Services (FA)                | Azule Energy           | 2024       | 2027                                |
| Draugen Electrification                 | OKEA                   | 2023       | 2028                                |
| Troll West, electrification             | Equinor                | 2021       | 2027                                |
| Mongstad Waste-Water Upgrade            | Equinor                | 2024       | 2027                                |
| Bestla tie-back to Brage                | OKEA                   | 2024       | 2027                                |
| Fram Sør tie-back to Troll C            | Equinor                | 2025       | 2030                                |

# Renewables and Transitional Energy Solutions

NOK million

| Revenue                                          | 3Q 2024       | 4Q 2024       | FY 2024       | 1Q 2025       | 2Q 2025       | 3Q 2025       | 4Q 2025       | FY 2025       | 1Q 2026       | 2Q 2026       | 3Q 2026       |
|--------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Total revenue (ex. special items)</b>         | <b>13,181</b> | <b>15,708</b> | <b>53,193</b> | <b>14,393</b> | <b>15,157</b> | <b>16,983</b> | <b>16,674</b> | <b>63,207</b> | <b>13,425</b> | <b>13,074</b> | <b>13,464</b> |
| Renewables and Transitional Energy Solutions     | 2,737         | 3,155         | 9,820         | 2,710         | 3,297         | 3,190         | 3,737         | 12,934        | 3,040         | 3,629         | 2,404         |
| Renewables and Transitional Energy Solutions (%) | 21%           | 20%           | 18%           | 19%           | 22%           | 19%           | 22%           | 20%           | 23%           | 28%           | 18%           |
| Order intake                                     | 3Q 2024       | 4Q 2024       | FY 2024       | 1Q 2025       | 2Q 2025       | 3Q 2025       | 4Q 2025       | FY 2025       | 1Q 2026       | 2Q 2026       | 3Q 2026       |
| <b>Total order intake</b>                        | <b>6,014</b>  | <b>11,559</b> | <b>40,085</b> | <b>25,590</b> | <b>10,929</b> | <b>10,324</b> | <b>19,592</b> | <b>66,435</b> | <b>28,806</b> | <b>9,924</b>  | <b>5,398</b>  |
| Renewables and Transitional Energy Solutions     | 1,099         | 1,279         | 6,468         | 21,313        | 2,982         | 1,587         | 1,823         | 27,706        | 1,144         | 4,945         | 238           |
| Renewables and Transitional Energy Solutions (%) | 18%           | 11%           | 16%           | 83%           | 27%           | 15%           | 9%            | 42%           | 4%            | 50%           | 4%            |
| Order backlog                                    | 3Q 2024       | 4Q 2024       | FY 2024       | 1Q 2025       | 2Q 2025       | 3Q 2025       | 4Q 2025       | FY 2025       | 1Q 2026       | 2Q 2026       | 3Q 2026       |
| <b>Total order backlog</b>                       | <b>64,661</b> | <b>60,885</b> | <b>60,885</b> | <b>72,063</b> | <b>67,954</b> | <b>61,743</b> | <b>64,815</b> | <b>64,815</b> | <b>80,189</b> | <b>77,173</b> | <b>69,346</b> |
| Renewables and Transitional Energy Solutions     | 12,243        | 10,367        | 10,367        | 28,970        | 28,655        | 27,052        | 25,138        | 25,138        | 23,242        | 24,558        | 22,392        |
| Renewables and Transitional Energy Solutions (%) | 19%           | 17%           | 17%           | 40%           | 42%           | 44%           | 39%           | 39%           | 29%           | 32%           | 32%           |

## Definition

Revenue, order intake and order backlog from work related to renewables and transitional energy solutions. This mainly includes projects with solutions and technologies for offshore wind, hydropower, aquaculture, carbon capture and storage (CCS), hydrogen, electrification of offshore and onshore facilities, and decommissioning & recycling.

These figures are compiled from a bottom-up approach of projects and work in Aker Solutions for the relevant periods. The figures are unaudited and subject to change.

# Alternative Performance Measures

## Basis for Preparation

This presentation provides financial highlights for the quarter for Aker Solutions, a Norwegian limited company listed on the Oslo Stock Exchange.

The same measurement principles as presented in the Annual Report 2025 have been used when preparing this presentation. The presentation does not meet all disclosure requirements in IAS 34 (Interim Financial Reporting) and the figures are not audited.

## Alternative Performance Measures

Aker Solutions discloses alternative performance measures in addition to those normally required by IFRS as such performance measures are frequently used by securities analysts, investors and other interested parties.

Alternative performance measures are meant to provide an enhanced insight into the operations, financing and future prospects of the company.



# Alternative Performance Measures

## Profit Measures

EBITDA and EBIT terms are presented as they are used by financial analysts and investors. Special items are excluded from EBITDA and EBIT as alternative measures to provide enhanced insight into the financial development of the business operations and to improve comparability between different periods.

**EBITDA** is short for earnings before interest, taxes, depreciation and amortization. EBITDA corresponds to the “operating income before depreciation, amortization and impairment” in the consolidated income statement in the annual report.

**EBIT** is short for earnings before interest and taxes. EBIT corresponds to “operating income” in the consolidated income statement in the annual report.

**Margins** such as EBITDA margin and EBIT margin are used to compare relative profit between periods. EBITDA margin and EBIT margin are calculated as EBITDA and EBIT divided by revenue.

**Special items** may not be indicative of the company’s ongoing operating results or cash flows. Profit measures excluding special items are presented as alternative measures to improve comparability of the underlying business performance between the periods.

|                                                                          | Renewables and Field Development |               | Life Cycle   |              | Other/ Eliminations |             | Aker Solutions |               |
|--------------------------------------------------------------------------|----------------------------------|---------------|--------------|--------------|---------------------|-------------|----------------|---------------|
| NOK million                                                              | 3Q 2026                          | 3Q 2025       | 3Q 2026      | 3Q 2025      | 3Q 2026             | 3Q 2025     | 3Q 2026        | 3Q 2025       |
| Revenue and other income                                                 | 9,191                            | 12,517        | 3,614        | 3,796        | 658                 | 670         | 13,464         | 16,983        |
| Non-qualifying hedges                                                    | -                                | -             | -            | -            | -                   | -1          | -              | -1            |
| <b>Revenue ex. special items</b>                                         | <b>9,191</b>                     | <b>12,517</b> | <b>3,614</b> | <b>3,796</b> | <b>658</b>          | <b>669</b>  | <b>13,464</b>  | <b>16,983</b> |
| Net profit from SLB OneSubsea                                            | -                                | -             | -            | -            | 281                 | 295         | 281            | 295           |
| <b>Revenue ex. special items and Net profit from SLB OneSubsea</b>       | <b>9,191</b>                     | <b>12,517</b> | <b>3,614</b> | <b>3,796</b> | <b>377</b>          | <b>375</b>  | <b>13,183</b>  | <b>16,688</b> |
| EBITDA                                                                   | 767                              | 996           | 267          | 273          | 249                 | 203         | 1,283          | 1,472         |
| Restructuring cost                                                       | 7                                | 11            | 7            | 2            | -1                  | 0           | 13             | 14            |
| Non-qualifying hedges                                                    | -                                | -             | -            | -            | -5                  | 3           | -5             | 3             |
| Other special items                                                      | -                                | -             | -            | -            | 2                   | 1           | 2              | 1             |
| Sum of special items excluded from EBITDA                                | 7                                | 11            | 7            | 2            | -4                  | 4           | 10             | 18            |
| <b>EBITDA ex. special items</b>                                          | <b>775</b>                       | <b>1,008</b>  | <b>274</b>   | <b>275</b>   | <b>245</b>          | <b>207</b>  | <b>1,294</b>   | <b>1,490</b>  |
| Net profit from SLB OneSubsea                                            | -                                | -             | -            | -            | 281                 | 295         | 281            | 295           |
| <b>EBITDA ex. special items and Net profit from SLB OneSubsea</b>        | <b>775</b>                       | <b>1,008</b>  | <b>274</b>   | <b>275</b>   | <b>-36</b>          | <b>-87</b>  | <b>1,013</b>   | <b>1,195</b>  |
| <i>EBITDA margin</i>                                                     | 8.3%                             | 8.0%          | 7.4%         | 7.2%         |                     |             | 9.5%           | 8.7%          |
| <i>EBITDA margin ex. special items</i>                                   | 8.4%                             | 8.0%          | 7.6%         | 7.2%         |                     |             | 9.6%           | 8.8%          |
| <i>EBITDA margin ex. special items and Net profit from SLB OneSubsea</i> |                                  |               |              |              |                     |             | 7.7%           | 7.2%          |
| EBIT                                                                     | 447                              | 729           | 233          | 237          | 200                 | 154         | 880            | 1,120         |
| Sum of special items excluded from EBITDA                                | 7                                | 11            | 7            | 2            | -4                  | 4           | 10             | 18            |
| Impairments                                                              | -                                | -             | -            | -            | 0                   | -11         | 0              | -11           |
| Sum of special items excluded from EBIT                                  | 7                                | 11            | 7            | 2            | -4                  | -7          | 11             | 7             |
| <b>EBIT ex. special items</b>                                            | <b>454</b>                       | <b>741</b>    | <b>240</b>   | <b>239</b>   | <b>197</b>          | <b>147</b>  | <b>891</b>     | <b>1,127</b>  |
| Net profit from SLB OneSubsea                                            | -                                | -             | -            | -            | 281                 | 295         | 281            | 295           |
| <b>EBIT ex. special items and Net profit from SLB OneSubsea</b>          | <b>454</b>                       | <b>741</b>    | <b>240</b>   | <b>239</b>   | <b>-84</b>          | <b>-147</b> | <b>610</b>     | <b>832</b>    |
| <i>EBIT margin</i>                                                       | 4.9%                             | 5.8%          | 6.4%         | 6.2%         |                     |             | 6.5%           | 6.6%          |
| <i>EBIT margin ex. special items</i>                                     | 4.9%                             | 5.9%          | 6.6%         | 6.3%         |                     |             | 6.6%           | 6.6%          |
| <i>EBIT margin ex. special items and Net profit from SLB OneSubsea</i>   |                                  |               |              |              |                     |             | 4.6%           | 5.0%          |
| Net profit                                                               |                                  |               |              |              |                     |             | 697            | 871           |
| Sum of special items excluded from EBIT                                  |                                  |               |              |              |                     |             | 11             | 7             |
| Financial items <sup>1</sup>                                             |                                  |               |              |              |                     |             | -              | -17           |
| Non-qualifying hedges                                                    |                                  |               |              |              |                     |             | -1             | -0            |
| Tax effects on special items                                             |                                  |               |              |              |                     |             | -3             | 2             |
| <b>Net profit ex. special items</b>                                      |                                  |               |              |              |                     |             | <b>704</b>     | <b>863</b>    |
| Net profit to non-controlling interests                                  |                                  |               |              |              |                     |             | -0             | 1             |
| <b>Net profit ex. special items and non-controlling interests</b>        |                                  |               |              |              |                     |             | <b>704</b>     | <b>864</b>    |
| Average number of shares (in '000)                                       |                                  |               |              |              |                     |             | 485,586        | 481,823       |
| Earnings per share <sup>2</sup>                                          |                                  |               |              |              |                     |             | 1.44           | 1.81          |
| Earnings per share ex. special items <sup>3</sup>                        |                                  |               |              |              |                     |             | 1.45           | 1.79          |

<sup>1</sup> Financial items include shares in SLB and related currency derivatives

<sup>2</sup> Earnings per share is calculated using Net profit, adjusted for non-controlling interests, divided by average number of shares

<sup>3</sup> Earnings per share ex. special items is calculated using Net profit from total operations ex. special items, adjusted for non-controlling interests, divided by average number of shares

# Alternative Performance Measures

## Financing Measures

Alternative financing measures are presented as they are indicators of the company's ability to obtain financing and service its debts.

**Liquidity buffer** (available liquidity) is a measure of available cash and is calculated by adding together the cash and cash equivalents and the unused credit facility.

| NOK million               | 3Q 2026      | 3Q 2025      |
|---------------------------|--------------|--------------|
| Cash and cash equivalents | 3,717        | 2,496        |
| Credit facility (unused)  | 5,000        | 3,000        |
| <b>Liquidity buffer</b>   | <b>8,717</b> | <b>5,496</b> |

**Net cash** is a measure that shows the overall cash situation. Net cash is calculated by netting the value of a company's cash and cash equivalents with its liabilities and debts.

| NOK million                      | 3Q 2026      | 3Q 2025      |
|----------------------------------|--------------|--------------|
| Non-current borrowings           | -0           | -0           |
| Current borrowings               | -0           | -0           |
| Cash and cash equivalents        | 3,717        | 2,496        |
| <b>Net cash</b>                  | <b>3,717</b> | <b>2,496</b> |
| Liquid funds                     | 2,052        | -            |
| <b>Net cash and liquid funds</b> | <b>5,769</b> | <b>2,496</b> |

**Net Current Operating Assets (NCOA)** or **Working Capital** is a measure of the current capital necessary to maintain operations. Working capital includes trade receivables, trade payables, accruals, provisions and current tax assets and liabilities.

| NOK million                                    | 3Q 2026       | 3Q 2025       |
|------------------------------------------------|---------------|---------------|
| Current tax assets                             | 76            | 60            |
| Inventory                                      | 51            | 48            |
| Customer contract assets and other receivables | 2,613         | 5,320         |
| Trade receivables                              | 7,110         | 7,748         |
| Prepayments                                    | 2,313         | 1,418         |
| Current tax liabilities                        | -128          | -125          |
| Provisions                                     | -3,015        | -2,984        |
| Trade payables                                 | -4,591        | -4,828        |
| Other payables                                 | -6,083        | -7,229        |
| Customer contract liabilities                  | -6,124        | -5,939        |
| <b>Net current operating assets (NCOA)</b>     | <b>-7,778</b> | <b>-6,509</b> |

# Alternative Performance Measures

## Order Intake Measures

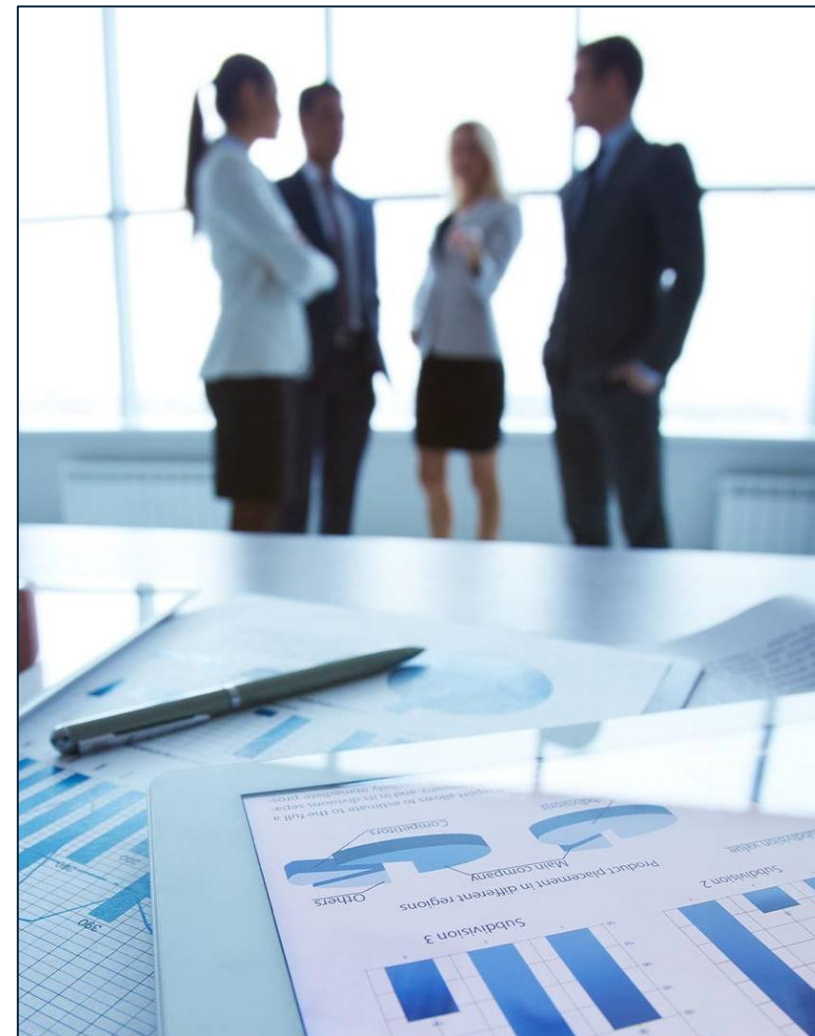
Order intake, order backlog and book-to-bill ratios are presented as alternative performance measures, as they are indicators of the company's revenues and operations in the future.

**Order intake** includes new agreed customer contracts in the period in addition to expansion of existing contracts. For construction contracts, the order intake includes the value of agreed contracts and options, and value of agreed change orders and options. It does not include potential options and change orders. For service contracts, the order intake is based on estimated customer revenue in periods that are firm in the contracts.

**Order backlog** represents the estimated value of remaining work on agreed customer contracts. The order backlog does not include parts of the services contracts, which is short-cycled or book-and-turn in nature. The order backlog also excludes potential growth and the value of options in existing contracts.

**Book-to-bill ratio** is calculated as order intake divided by revenue in the period. A book-to-bill ratio higher than 1 means that the company has secured more contracts in the period than what has been executed in the same period.

| NOK million, x times             | 3Q 2026      |                                 |              | 3Q 2025       |                                 |              |
|----------------------------------|--------------|---------------------------------|--------------|---------------|---------------------------------|--------------|
|                                  | Order intake | Revenue from customer contracts | Book-to-bill | Order intake  | Revenue from customer contracts | Book-to-bill |
| Renewables and Field Development | 3,688        | 9,191                           | 0.4x         | 7,096         | 12,517                          | 0.6x         |
| Life Cycle                       | 1,225        | 3,614                           | 0.3x         | 2,588         | 3,796                           | 0.7x         |
| Other/eliminations               | 486          | 349                             |              | 641           | 245                             |              |
| <b>Total</b>                     | <b>5,398</b> | <b>13,155</b>                   | <b>0.4x</b>  | <b>10,324</b> | <b>16,558</b>                   | <b>0.6x</b>  |



# Special Items

NOK million

| Special items                   | 3Q 2024    | 4Q 2024    | FY 2024    | 1Q 2025    | 2Q 2025    | 3Q 2025   | 4Q 2025    | FY 2025    | 1Q 2026     | 2Q 2026   | 3Q 2026   |
|---------------------------------|------------|------------|------------|------------|------------|-----------|------------|------------|-------------|-----------|-----------|
| Restructuring                   | 1          | 5          | 9          | 1          | 2          | 14        | 194        | 211        | 31          | 7         | 13        |
| Non-qualifying hedges           | -3         | 1          | -3         | 5          | 2          | 3         | -1         | 9          | 5           | -         | -5        |
| Other special items             | 6          | 24         | 58         | 4          | -3         | 1         | 35         | 37         | 3           | 2         | 2         |
| <b>Special items EBITDA</b>     | <b>4</b>   | <b>30</b>  | <b>63</b>  | <b>10</b>  | <b>2</b>   | <b>18</b> | <b>227</b> | <b>257</b> | <b>39</b>   | <b>9</b>  | <b>10</b> |
| Impairments                     | 1          | 8          | 22         | 1          | -0         | -11       | 20         | 10         | -           | -         | 0         |
| <b>Special items EBIT</b>       | <b>4</b>   | <b>39</b>  | <b>85</b>  | <b>11</b>  | <b>2</b>   | <b>7</b>  | <b>248</b> | <b>267</b> | <b>39</b>   | <b>9</b>  | <b>11</b> |
| Financial items <sup>1</sup>    | 312        | 169        | 601        | -22        | 501        | -17       | -218       | 245        | -544        | 4         | -         |
| Non-qualifying hedges           | 3          | -3         | 0          | -7         | -3         | -0        | 0          | -10        | 10          | 2         | -1        |
| Tax effects on special items    | -69        | -46        | -150       | 4          | -110       | 2         | -5         | -109       | 114         | -2        | -3        |
| <b>Special items net profit</b> | <b>250</b> | <b>160</b> | <b>536</b> | <b>-14</b> | <b>390</b> | <b>-8</b> | <b>25</b>  | <b>393</b> | <b>-381</b> | <b>13</b> | <b>7</b>  |

<sup>1</sup>Financial items include shares in SLB and related currency derivatives

# Income Statement

NOK million

| Income statement consolidated          | 3Q 2024      | 4Q 2024      | FY 2024      | 1Q 2025      | 2Q 2025      | 3Q 2025      | 4Q 2025      | FY 2025      | 1Q 2026      | 2Q 2026      | 3Q 2026      |
|----------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Revenue                                | 12,940       | 15,543       | 52,411       | 14,199       | 14,969       | 16,689       | 16,595       | 62,452       | 13,281       | 12,900       | 13,183       |
| Net profit from SLB OneSubsea          | 244          | 166          | 789          | 190          | 185          | 295          | 80           | 749          | 143          | 174          | 281          |
| Revenue and other income               | 13,184       | 15,710       | 53,201       | 14,389       | 15,155       | 16,983       | 16,674       | 63,202       | 13,425       | 13,074       | 13,464       |
| Operating expenses                     | -11,980      | -14,519      | -48,632      | -13,186      | -13,898      | -15,512      | -15,579      | -58,175      | -12,312      | -11,884      | -12,181      |
| <b>EBITDA</b>                          | <b>1,204</b> | <b>1,191</b> | <b>4,568</b> | <b>1,203</b> | <b>1,257</b> | <b>1,472</b> | <b>1,095</b> | <b>5,027</b> | <b>1,112</b> | <b>1,190</b> | <b>1,283</b> |
| Of which related to hedging            | 3            | -1           | 3            | -5           | -2           | -3           | 1            | -9           | -5           | -            | 5            |
| Depreciation and amortization          | -304         | -333         | -1,158       | -348         | -358         | -363         | -382         | -1,452       | -371         | -380         | -403         |
| Impairment                             | -1           | -8           | -22          | -1           | 0            | 11           | -20          | -10          | -            | -            | -0           |
| <b>EBIT</b>                            | <b>900</b>   | <b>849</b>   | <b>3,388</b> | <b>853</b>   | <b>899</b>   | <b>1,120</b> | <b>693</b>   | <b>3,565</b> | <b>741</b>   | <b>810</b>   | <b>880</b>   |
| Net interest                           | 22           | -9           | 145          | -8           | -30          | -33          | -13          | -85          | 22           | 4            | -12          |
| Net other financial items              | -210         | 6            | -184         | -5           | -490         | -7           | 223          | -279         | 521          | 4            | 30           |
| <b>Net financial items</b>             | <b>-188</b>  | <b>-3</b>    | <b>-39</b>   | <b>-14</b>   | <b>-520</b>  | <b>-40</b>   | <b>210</b>   | <b>-363</b>  | <b>543</b>   | <b>8</b>     | <b>17</b>    |
| <b>Net profit before tax</b>           | <b>712</b>   | <b>846</b>   | <b>3,349</b> | <b>840</b>   | <b>380</b>   | <b>1,080</b> | <b>902</b>   | <b>3,202</b> | <b>1,284</b> | <b>818</b>   | <b>897</b>   |
| Income tax                             | -150         | -169         | -684         | -186         | -77          | -209         | -199         | -670         | -270         | -172         | -200         |
| <b>Net profit</b>                      | <b>562</b>   | <b>677</b>   | <b>2,665</b> | <b>654</b>   | <b>303</b>   | <b>871</b>   | <b>703</b>   | <b>2,531</b> | <b>1,015</b> | <b>646</b>   | <b>697</b>   |
| Equity holders of the parent company   | 570          | 661          | 2,656        | 664          | 311          | 872          | 699          | 2,547        | 1,016        | 651          | 697          |
| Non-controlling interests              | -8           | 16           | 9            | -10          | -8           | -1           | 4            | -15          | -1           | -4           | 0            |
| EBITDA margin                          | 9.1%         | 7.6%         | 8.6%         | 8.4%         | 8.3%         | 8.7%         | 6.6%         | 8.0%         | 8.3%         | 9.1%         | 9.5%         |
| Basic earnings per share (NOK)         | 1.18         | 1.37         | 5.51         | 1.38         | 0.65         | 1.81         | 1.45         | 5.28         | 2.09         | 1.34         | 1.44         |
| Ordinary dividend per share (NOK)      | -            | 3.30         | 3.30         | -            | -            | -            | 3.60         | 3.60         | -            | -            | -            |
| Extraordinary dividend per share (NOK) | 21.00        | -            | 21.00        | -            | -            | -            | -            | -            | 5.00         | -            | -            |

# Cash Flow

NOK million

| Cash flow                                                    | 3Q 2024      | 4Q 2024        | FY 2024        | 1Q 2025      | 2Q 2025       | 3Q 2025      | 4Q 2025      | FY 2025       | 1Q 2026      | 2Q 2026       | 3Q 2026      |
|--------------------------------------------------------------|--------------|----------------|----------------|--------------|---------------|--------------|--------------|---------------|--------------|---------------|--------------|
| EBITDA                                                       | 1,204        | 1,191          | 4,568          | 1,203        | 1,257         | 1,472        | 1,095        | 5,027         | 1,112        | 1,190         | 1,283        |
| Change in cash flow from operating activities                | -1,723       | -7             | -1,461         | -364         | -856          | -1,045       | -148         | -2,413        | 1,574        | -1,401        | 359          |
| <b>Net cash flow from operating activities</b>               | <b>-519</b>  | <b>1,184</b>   | <b>3,107</b>   | <b>839</b>   | <b>401</b>    | <b>427</b>   | <b>947</b>   | <b>2,614</b>  | <b>2,686</b> | <b>-211</b>   | <b>1,643</b> |
| Acquisition of property, plant and equipment                 | -242         | -187           | -1,396         | -85          | -128          | -84          | -136         | -433          | -32          | -48           | -40          |
| Payments for capitalized development                         | -12          | -9             | -51            | -10          | -7            | -9           | -39          | -65           | -25          | -25           | -27          |
| Acquisition of subsidiaries, net of cash acquired            | -29          | 7              | -66            | -            | -1            | -26          | -0           | -27           | -            | -             | -            |
| Disposal of subsidiaries                                     | 1,344        | 5              | 3,292          | -            | -             | -0           | -            | -0            | -11          | 0             | -113         |
| Change in current interest-bearing receivables               | 0            | -0             | 58             | -            | -             | -            | -            | -             | -            | -             | -            |
| Change in current investments                                | -1,000       | 7,326          | 3,326          | -            | -0            | 0            | -            | -             | 457          | -0            | -            |
| Sub-lease income received                                    | 27           | 35             | 122            | 23           | 38            | 32           | 34           | 127           | 17           | 17            | 16           |
| Interest received                                            | 133          | 68             | 408            | 42           | 26            | 27           | 44           | 139           | 74           | 51            | 35           |
| Interest received on sub-leases                              | -2           | 14             | 27             | 5            | 5             | 2            | 3            | 15            | 3            | 2             | 3            |
| Dividends received from SLB OneSubsea                        | -            | 77             | 77             | 152          | 145           | 142          | 402          | 841           | 137          | 138           | 137          |
| Cash flow from other investing activities                    | 32           | 78             | 80             | 23           | 61            | 156          | 68           | 308           | 50           | 45            | 8            |
| <b>Net cash flow from investing activities</b>               | <b>252</b>   | <b>7,412</b>   | <b>5,876</b>   | <b>150</b>   | <b>140</b>    | <b>239</b>   | <b>377</b>   | <b>905</b>    | <b>669</b>   | <b>180</b>    | <b>19</b>    |
| Lease installments paid                                      | -164         | -174           | -671           | -186         | -186          | -183         | -172         | -728          | -166         | -165          | -163         |
| Paid dividends                                               | -            | -10,048        | -11,018        | -0           | -1,591        | 0            | 0            | -1,591        | -0           | -4,177        | 0            |
| Acquisition/sale of treasury shares                          | -46          | 0              | -501           | 0            | -0            | 0            | 74           | 74            | 18           | 17            | 17           |
| Interest paid                                                | -9           | -8             | -33            | -11          | -14           | -14          | -19          | -58           | -7           | -9            | -8           |
| Interest paid on leases                                      | -39          | -38            | -156           | -37          | -40           | -40          | -40          | -157          | -39          | -37           | -35          |
| Other financing activities                                   | -0           | -8             | -8             | 0            | -0            | 0            | -0           | -0            | -8           | 0             | -11          |
| <b>Net cash flow from financing activities</b>               | <b>-258</b>  | <b>-10,275</b> | <b>-12,387</b> | <b>-235</b>  | <b>-1,831</b> | <b>-237</b>  | <b>-158</b>  | <b>-2,460</b> | <b>-202</b>  | <b>-4,370</b> | <b>-201</b>  |
| <b>Net increase (decrease) in cash and cash equivalents</b>  | <b>-524</b>  | <b>-1,680</b>  | <b>-3,404</b>  | <b>754</b>   | <b>-1,291</b> | <b>429</b>   | <b>1,167</b> | <b>1,059</b>  | <b>3,154</b> | <b>-4,401</b> | <b>1,461</b> |
| Cash and cash equivalents at the beginning of the period     | 4,857        | 4,472          | 6,003          | 2,860        | 3,434         | 2,097        | 2,496        | 2,860         | 3,715        | 6,723         | 2,305        |
| Effect of exchange rate changes on cash and cash equivalents | 139          | 67             | 261            | -180         | -46           | -30          | 52           | -204          | -145         | -17           | -49          |
| <b>Cash and cash equivalents at the end of the period</b>    | <b>4,472</b> | <b>2,860</b>   | <b>2,860</b>   | <b>3,434</b> | <b>2,097</b>  | <b>2,496</b> | <b>3,715</b> | <b>3,715</b>  | <b>6,723</b> | <b>2,305</b>  | <b>3,717</b> |

Cash flow figures for 2Q 2026 have been restated to correct a NOK 16 million classification error between "Change in cash flow from operating activities" and "Interest paid," with no impact on total cash flow

# Balance Sheet – Assets

NOK million

| Assets                                         | 3Q 2024       | 4Q 2024       | 1Q 2025       | 2Q 2025       | 3Q 2025       | 4Q 2025       | 1Q 2026       | 2Q 2026       | 3Q 2026       |
|------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Property, plant and equipment                  | 4,043         | 4,053         | 3,925         | 3,842         | 3,720         | 3,626         | 3,431         | 3,261         | 3,044         |
| Intangible assets including Goodwill           | 3,514         | 3,487         | 3,459         | 3,430         | 3,428         | 3,438         | 3,425         | 3,414         | 3,415         |
| Right-of-use assets and investment property    | 1,809         | 1,807         | 1,725         | 1,946         | 1,958         | 2,041         | 1,905         | 1,841         | 1,710         |
| Deferred tax assets                            | 323           | 225           | 238           | 165           | 150           | 174           | 188           | 205           | 92            |
| Non-current lease receivables                  | 448           | 445           | 404           | 382           | 238           | 206           | 179           | 160           | 190           |
| Equity accounted investees                     | 7,354         | 7,870         | 7,342         | 7,064         | 7,251         | 7,007         | 6,835         | 6,911         | 6,886         |
| Investments in other companies                 | 17            | 16            | 15            | 2             | 2             | 12            | 11            | 11            | 14            |
| Interest-bearing receivables                   | 207           | 193           | 196           | 200           | 203           | 200           | 203           | 206           | 209           |
| Other non-current assets                       | 263           | 187           | 181           | 144           | 142           | 122           | 140           | 90            | 205           |
| Total non-current assets                       | 17,977        | 18,281        | 17,486        | 17,175        | 17,092        | 16,824        | 16,317        | 16,101        | 15,766        |
| Current tax assets                             | 76            | 106           | 83            | 75            | 60            | 76            | 82            | 87            | 76            |
| Inventories                                    | 44            | 46            | 44            | 45            | 48            | 41            | 48            | 50            | 51            |
| Trade receivables                              | 7,460         | 6,208         | 6,885         | 6,886         | 7,748         | 7,719         | 6,465         | 6,263         | 7,110         |
| Customer contract assets and other receivables | 3,960         | 4,925         | 4,997         | 5,539         | 5,320         | 5,292         | 4,275         | 3,689         | 2,613         |
| Prepayments                                    | 1,192         | 1,288         | 1,305         | 1,431         | 1,418         | 2,626         | 2,433         | 2,699         | 2,313         |
| Derivative financial instruments               | 379           | 105           | 214           | 266           | 144           | 33            | 191           | 212           | 190           |
| Interest-bearing receivables                   | 214           | 142           | 137           | 119           | 81            | 73            | 70            | 70            | 72            |
| Financial investments                          | 9,516         | 2,197         | 2,219         | 1,718         | 1,735         | 1,953         | 2,002         | 2,026         | 2,052         |
| Cash and cash equivalents                      | 4,472         | 2,860         | 3,434         | 2,097         | 2,496         | 3,715         | 6,723         | 2,305         | 3,717         |
| Total current assets                           | 27,313        | 17,876        | 19,316        | 18,175        | 19,050        | 21,527        | 22,290        | 17,400        | 18,194        |
| <b>Total assets</b>                            | <b>45,290</b> | <b>36,157</b> | <b>36,802</b> | <b>35,351</b> | <b>36,143</b> | <b>38,351</b> | <b>38,607</b> | <b>33,501</b> | <b>33,959</b> |

# Balance Sheet – Liabilities and Equity

NOK million

| <b>Liabilities and equity</b>           | <b>3Q 2024</b> | <b>4Q 2024</b> | <b>1Q 2025</b> | <b>2Q 2025</b> | <b>3Q 2025</b> | <b>4Q 2025</b> | <b>1Q 2026</b> | <b>2Q 2026</b> | <b>3Q 2026</b> |
|-----------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Total equity attributable to the parent | 20,070         | 11,270         | 11,286         | 9,678          | 10,540         | 11,388         | 12,232         | 8,769          | 9,272          |
| Non-controlling interests               | -141           | -144           | -143           | -144           | -147           | -142           | -146           | -150           | -159           |
| <b>Total equity</b>                     | <b>19,928</b>  | <b>11,126</b>  | <b>11,143</b>  | <b>9,534</b>   | <b>10,393</b>  | <b>11,246</b>  | <b>12,086</b>  | <b>8,619</b>   | <b>9,113</b>   |
| Non-current lease liabilities           | 2,653          | 2,637          | 2,512          | 2,669          | 2,499          | 2,520          | 2,338          | 2,261          | 2,171          |
| Pension obligations                     | 845            | 945            | 932            | 911            | 894            | 842            | 834            | 826            | 817            |
| Deferred tax liabilities                | 394            | 304            | 525            | 505            | 634            | 815            | 1,127          | 1,308          | 1,361          |
| Other non-current liabilities           | 83             | -0             | 0              | 0              | -0             | -0             | -0             | 0              | -0             |
| <b>Total non-current liabilities</b>    | <b>3,975</b>   | <b>3,886</b>   | <b>3,969</b>   | <b>4,085</b>   | <b>4,027</b>   | <b>4,177</b>   | <b>4,299</b>   | <b>4,395</b>   | <b>4,349</b>   |
| Current tax liabilities                 | 44             | 122            | 118            | 114            | 125            | 112            | 107            | 105            | 128            |
| Current lease liabilities               | 709            | 708            | 632            | 626            | 571            | 615            | 580            | 550            | 512            |
| Provisions                              | 3,361          | 3,690          | 3,400          | 3,082          | 2,984          | 3,050          | 3,154          | 2,995          | 3,015          |
| Trade payables                          | 3,665          | 2,769          | 3,687          | 4,478          | 4,828          | 5,317          | 3,972          | 3,591          | 4,591          |
| Other payables                          | 7,899          | 9,411          | 7,337          | 7,355          | 7,229          | 7,834          | 7,504          | 6,343          | 6,083          |
| Customer contract liabilities           | 5,419          | 4,428          | 6,346          | 6,003          | 5,939          | 5,943          | 6,865          | 6,855          | 6,124          |
| Derivative financial instruments        | 290            | 17             | 169            | 74             | 47             | 56             | 41             | 49             | 45             |
| <b>Total current liabilities</b>        | <b>21,387</b>  | <b>21,146</b>  | <b>21,690</b>  | <b>21,731</b>  | <b>21,722</b>  | <b>22,928</b>  | <b>22,222</b>  | <b>20,487</b>  | <b>20,498</b>  |
| <b>Total liabilities and equity</b>     | <b>45,290</b>  | <b>36,157</b>  | <b>36,802</b>  | <b>35,351</b>  | <b>36,143</b>  | <b>38,351</b>  | <b>38,607</b>  | <b>33,501</b>  | <b>33,959</b>  |

# Split per Segment

NOK million

| Revenue and other income         | 3Q 2024       | 4Q 2024       | FY 2024       | 1Q 2025       | 2Q 2025       | 3Q 2025       | 4Q 2025       | FY 2025       | 1Q 2026       | 2Q 2026       | 3Q 2026       |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Renewables and Field Development | 9,217         | 11,469        | 38,090        | 10,401        | 10,757        | 12,517        | 12,429        | 46,105        | 9,601         | 8,991         | 9,191         |
| Life Cycle                       | 3,453         | 3,776         | 13,249        | 3,518         | 3,898         | 3,796         | 3,795         | 15,007        | 3,319         | 3,603         | 3,614         |
| Net profit from SLB OneSubsea    | 244           | 166           | 789           | 190           | 185           | 295           | 80            | 749           | 143           | 174           | 281           |
| Other                            | 300           | 332           | 1,185         | 299           | 335           | 400           | 399           | 1,433         | 390           | 334           | 411           |
| Eliminations                     | -30           | -34           | -113          | -18           | -21           | -24           | -29           | -92           | -29           | -28           | -34           |
| <b>Revenue and other income</b>  | <b>13,184</b> | <b>15,710</b> | <b>53,201</b> | <b>14,389</b> | <b>15,155</b> | <b>16,983</b> | <b>16,674</b> | <b>63,202</b> | <b>13,425</b> | <b>13,074</b> | <b>13,464</b> |

| EBITDA                           | 3Q 2024      | 4Q 2024      | FY 2024      | 1Q 2025      | 2Q 2025      | 3Q 2025      | 4Q 2025      | FY 2025      | 1Q 2026      | 2Q 2026      | 3Q 2026      |
|----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Renewables and Field Development | 774          | 819          | 3,096        | 870          | 829          | 996          | 819          | 3,514        | 691          | 847          | 767          |
| Life Cycle                       | 244          | 277          | 920          | 234          | 275          | 273          | 289          | 1,071        | 238          | 266          | 267          |
| Net profit from SLB OneSubsea    | 244          | 166          | 789          | 190          | 185          | 295          | 80           | 749          | 143          | 174          | 281          |
| Other                            | -57          | -70          | -237         | -91          | -32          | -92          | -93          | -307         | 40           | -97          | -32          |
| <b>EBITDA</b>                    | <b>1,204</b> | <b>1,191</b> | <b>4,568</b> | <b>1,203</b> | <b>1,257</b> | <b>1,472</b> | <b>1,095</b> | <b>5,027</b> | <b>1,112</b> | <b>1,190</b> | <b>1,283</b> |

| EBITDA margin                    | 3Q 2024     | 4Q 2024     | FY 2024     | 1Q 2025     | 2Q 2025     | 3Q 2025     | 4Q 2025     | FY 2025     | 1Q 2026     | 2Q 2026     | 3Q 2026     |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Renewables and Field Development | 8.4%        | 7.1%        | 8.1%        | 8.4%        | 7.7%        | 8.0%        | 6.6%        | 7.6%        | 7.2%        | 9.4%        | 8.3%        |
| Life Cycle                       | 7.1%        | 7.3%        | 6.9%        | 6.7%        | 7.0%        | 7.2%        | 7.6%        | 7.1%        | 7.2%        | 7.4%        | 7.4%        |
| <b>EBITDA margin</b>             | <b>9.1%</b> | <b>7.6%</b> | <b>8.6%</b> | <b>8.4%</b> | <b>8.3%</b> | <b>8.7%</b> | <b>6.6%</b> | <b>8.0%</b> | <b>8.3%</b> | <b>9.1%</b> | <b>9.5%</b> |

| EBIT                             | 3Q 2024    | 4Q 2024    | FY 2024      | 1Q 2025    | 2Q 2025    | 3Q 2025      | 4Q 2025    | FY 2025      | 1Q 2026    | 2Q 2026    | 3Q 2026    |
|----------------------------------|------------|------------|--------------|------------|------------|--------------|------------|--------------|------------|------------|------------|
| Renewables and Field Development | 556        | 583        | 2,312        | 615        | 570        | 729          | 533        | 2,447        | 412        | 569        | 447        |
| Life Cycle                       | 209        | 240        | 782          | 199        | 240        | 237          | 255        | 931          | 210        | 233        | 233        |
| Net profit from SLB OneSubsea    | 244        | 166        | 789          | 190        | 185        | 295          | 80         | 749          | 143        | 174        | 281        |
| Other                            | -110       | -140       | -496         | -151       | -97        | -140         | -175       | -563         | -23        | -166       | -81        |
| <b>EBIT</b>                      | <b>900</b> | <b>849</b> | <b>3,388</b> | <b>853</b> | <b>899</b> | <b>1,120</b> | <b>693</b> | <b>3,565</b> | <b>741</b> | <b>810</b> | <b>880</b> |

| EBIT margin                      | 3Q 2024     | 4Q 2024     | FY 2024     | 1Q 2025     | 2Q 2025     | 3Q 2025     | 4Q 2025     | FY 2025     | 1Q 2026     | 2Q 2026     | 3Q 2026     |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Renewables and Field Development | 6.0%        | 5.1%        | 6.1%        | 5.9%        | 5.3%        | 5.8%        | 4.3%        | 5.3%        | 4.3%        | 6.3%        | 4.9%        |
| Life Cycle                       | 6.0%        | 6.4%        | 5.9%        | 5.7%        | 6.2%        | 6.2%        | 6.7%        | 6.2%        | 6.3%        | 6.5%        | 6.4%        |
| <b>EBIT margin</b>               | <b>6.8%</b> | <b>5.4%</b> | <b>6.4%</b> | <b>5.9%</b> | <b>5.9%</b> | <b>6.6%</b> | <b>4.2%</b> | <b>5.6%</b> | <b>5.5%</b> | <b>6.2%</b> | <b>6.5%</b> |

# Split per Segment

NOK million

| NCOA | 3Q 2024 | 4Q 2024 |  | 1Q 2025 | 2Q 2025 | 3Q 2025 | 4Q 2025 |  | 1Q 2026 | 2Q 2026 | 3Q 2026 |
|------|---------|---------|--|---------|---------|---------|---------|--|---------|---------|---------|
| NCOA | -7,655  | -7,848  |  | -7,576  | -7,057  | -6,509  | -6,503  |  | -8,299  | -7,101  | -7,778  |

| Order intake                     | 3Q 2024      | 4Q 2024       | FY 2024       | 1Q 2025       | 2Q 2025       | 3Q 2025       | 4Q 2025       | FY 2025       | 1Q 2026       | 2Q 2026      | 3Q 2026      |
|----------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|
| Renewables and Field Development | 3,001        | 8,265         | 24,011        | 22,390        | 7,911         | 7,096         | 11,570        | 48,966        | 5,498         | 5,545        | 3,688        |
| Life Cycle                       | 2,717        | 2,996         | 14,951        | 2,635         | 2,855         | 2,588         | 7,678         | 15,756        | 22,967        | 3,566        | 1,225        |
| Other and eliminations           | 296          | 298           | 1,123         | 565           | 163           | 641           | 343           | 1,713         | 341           | 813          | 486          |
| <b>Order intake</b>              | <b>6,014</b> | <b>11,559</b> | <b>40,085</b> | <b>25,590</b> | <b>10,929</b> | <b>10,324</b> | <b>19,592</b> | <b>66,435</b> | <b>28,806</b> | <b>9,924</b> | <b>5,398</b> |

| Order backlog                    | 3Q 2024       | 4Q 2024       |  | 1Q 2025       | 2Q 2025       | 3Q 2025       | 4Q 2025       |  | 1Q 2026       | 2Q 2026       | 3Q 2026       |
|----------------------------------|---------------|---------------|--|---------------|---------------|---------------|---------------|--|---------------|---------------|---------------|
| Renewables and Field Development | 40,599        | 37,508        |  | 49,290        | 46,418        | 40,998        | 40,146        |  | 36,067        | 32,614        | 27,099        |
| Life Cycle                       | 23,177        | 22,454        |  | 21,421        | 20,300        | 19,103        | 23,009        |  | 42,514        | 42,418        | 39,978        |
| Other and eliminations           | 885           | 924           |  | 1,352         | 1,236         | 1,643         | 1,660         |  | 1,609         | 2,141         | 2,269         |
| <b>Order backlog</b>             | <b>64,661</b> | <b>60,885</b> |  | <b>72,063</b> | <b>67,954</b> | <b>61,743</b> | <b>64,815</b> |  | <b>80,189</b> | <b>77,173</b> | <b>69,346</b> |

| Own employees                    | 3Q 2024       | 4Q 2024       |  | 1Q 2025       | 2Q 2025       | 3Q 2025       | 4Q 2025       |  | 1Q 2026       | 2Q 2026       | 3Q 2026       |
|----------------------------------|---------------|---------------|--|---------------|---------------|---------------|---------------|--|---------------|---------------|---------------|
| Renewables and Field Development | 6,396         | 6,449         |  | 6,488         | 6,570         | 6,567         | 6,472         |  | 6,396         | 6,395         | 6,235         |
| Life Cycle                       | 4,163         | 4,134         |  | 4,123         | 4,189         | 4,155         | 4,111         |  | 4,117         | 4,103         | 4,121         |
| Other                            | 1,166         | 1,194         |  | 1,214         | 1,241         | 1,246         | 1,235         |  | 1,231         | 1,233         | 1,229         |
| <b>Own employees</b>             | <b>11,725</b> | <b>11,777</b> |  | <b>11,825</b> | <b>12,000</b> | <b>11,968</b> | <b>11,818</b> |  | <b>11,744</b> | <b>11,731</b> | <b>11,585</b> |

# Split per Segment – Excluding Special Items

NOK million

| <b>EBITDA (ex. special items)</b> | <b>3Q 2024</b> | <b>4Q 2024</b> | <b>FY 2024</b> | <b>1Q 2025</b> | <b>2Q 2025</b> | <b>3Q 2025</b> | <b>4Q 2025</b> | <b>FY 2025</b> | <b>1Q 2026</b> | <b>2Q 2026</b> | <b>3Q 2026</b> |
|-----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Renewables and Field Development  | 774            | 820            | 3,097          | 870            | 829            | 1,008          | 1,005          | 3,712          | 721            | 846            | 775            |
| Life Cycle                        | 244            | 277            | 920            | 234            | 275            | 275            | 293            | 1,076          | 238            | 267            | 274            |
| Net profit from SLB OneSubsea     | 244            | 166            | 789            | 190            | 185            | 295            | 80             | 749            | 143            | 174            | 281            |
| Other                             | -53            | -41            | -174           | -82            | -30            | -87            | -56            | -254           | 48             | -88            | -36            |
| <b>EBITDA (ex. special items)</b> | <b>1,208</b>   | <b>1,221</b>   | <b>4,632</b>   | <b>1,213</b>   | <b>1,259</b>   | <b>1,490</b>   | <b>1,322</b>   | <b>5,284</b>   | <b>1,151</b>   | <b>1,199</b>   | <b>1,294</b>   |

| <b>EBITDA margin (ex. special items)</b> | <b>3Q 2024</b> | <b>4Q 2024</b> | <b>FY 2024</b> | <b>1Q 2025</b> | <b>2Q 2025</b> | <b>3Q 2025</b> | <b>4Q 2025</b> | <b>FY 2025</b> | <b>1Q 2026</b> | <b>2Q 2026</b> | <b>3Q 2026</b> |
|------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Renewables and Field Development         | 8.4%           | 7.1%           | 8.1%           | 8.4%           | 7.7%           | 8.0%           | 8.1%           | 8.1%           | 7.5%           | 9.4%           | 8.4%           |
| Life Cycle                               | 7.1%           | 7.3%           | 6.9%           | 6.7%           | 7.0%           | 7.2%           | 7.7%           | 7.2%           | 7.2%           | 7.4%           | 7.6%           |
| <b>EBITDA margin (ex. special items)</b> | <b>9.2%</b>    | <b>7.8%</b>    | <b>8.7%</b>    | <b>8.4%</b>    | <b>8.3%</b>    | <b>8.8%</b>    | <b>7.9%</b>    | <b>8.4%</b>    | <b>8.6%</b>    | <b>9.2%</b>    | <b>9.6%</b>    |

| <b>EBIT (ex. special items)</b>  | <b>3Q 2024</b> | <b>4Q 2024</b> | <b>FY 2024</b> | <b>1Q 2025</b> | <b>2Q 2025</b> | <b>3Q 2025</b> | <b>4Q 2025</b> | <b>FY 2025</b> | <b>1Q 2026</b> | <b>2Q 2026</b> | <b>3Q 2026</b> |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Renewables and Field Development | 557            | 585            | 2,315          | 615            | 570            | 741            | 721            | 2,647          | 442            | 568            | 454            |
| Life Cycle                       | 209            | 240            | 783            | 199            | 240            | 239            | 258            | 937            | 210            | 234            | 240            |
| Net profit from SLB OneSubsea    | 244            | 166            | 789            | 190            | 185            | 295            | 80             | 749            | 143            | 174            | 281            |
| Other                            | -106           | -103           | -413           | -140           | -95            | -147           | -119           | -501           | -15            | -156           | -84            |
| <b>EBIT (ex. special items)</b>  | <b>904</b>     | <b>888</b>     | <b>3,474</b>   | <b>864</b>     | <b>901</b>     | <b>1,127</b>   | <b>940</b>     | <b>3,832</b>   | <b>780</b>     | <b>819</b>     | <b>891</b>     |

| <b>EBIT margin (ex. special items)</b> | <b>3Q 2024</b> | <b>4Q 2024</b> | <b>FY 2024</b> | <b>1Q 2025</b> | <b>2Q 2025</b> | <b>3Q 2025</b> | <b>4Q 2025</b> | <b>FY 2025</b> | <b>1Q 2026</b> | <b>2Q 2026</b> | <b>3Q 2026</b> |
|----------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Renewables and Field Development       | 6.0%           | 5.1%           | 6.1%           | 5.9%           | 5.3%           | 5.9%           | 5.8%           | 5.7%           | 4.6%           | 6.3%           | 4.9%           |
| Life Cycle                             | 6.0%           | 6.4%           | 5.9%           | 5.7%           | 6.2%           | 6.3%           | 6.8%           | 6.2%           | 6.3%           | 6.5%           | 6.6%           |
| <b>EBIT margin (ex. special items)</b> | <b>6.9%</b>    | <b>5.7%</b>    | <b>6.5%</b>    | <b>6.0%</b>    | <b>5.9%</b>    | <b>6.6%</b>    | <b>5.6%</b>    | <b>6.1%</b>    | <b>5.8%</b>    | <b>6.3%</b>    | <b>6.6%</b>    |

# Order Backlog by Market

NOK billion, %

| Order backlog by Market     | 3Q 2026 | 3Q 2025 |
|-----------------------------|---------|---------|
| Norway                      | 76%     | 69%     |
| Europe                      | 19%     | 26%     |
| Americas                    | 4%      | 1%      |
| Asia Pacific                | 1%      | 3%      |
| Africa                      | 1%      | 1%      |
| Total                       | 100%    | 100%    |
| Total backlog (NOK billion) | 69.3    | 61.7    |

# SLB OneSubsea (US GAAP)

USD million

| Income statement                                       | 3Q 2024      | 4Q 2024      | FY 2024      | 1Q 2025      | 2Q 2025      | 3Q 2025      | 4Q 2025      | FY 2025      | 1Q 2026      | 2Q 2026      | 3Q 2026      |
|--------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Revenue                                                | 1,002        | 947          | 3,897        | 934          | 939          | 946          | 1,007        | 3,825        | 857          | 990          | 1,063        |
| <b>EBITDA ex. special items<sup>1</sup></b>            | <b>184</b>   | <b>164</b>   | <b>710</b>   | <b>191</b>   | <b>195</b>   | <b>174</b>   | <b>180</b>   | <b>740</b>   | <b>144</b>   | <b>170</b>   | <b>197</b>   |
| EBITDA ex. special items margin                        | 18.4%        | 17.4%        | 18.2%        | 20.4%        | 20.8%        | 18.4%        | 17.9%        | 19.4%        | 16.8%        | 17.2%        | 18.5%        |
| <b>EBIT ex. special items<sup>2</sup></b>              | <b>158</b>   | <b>142</b>   | <b>626</b>   | <b>170</b>   | <b>174</b>   | <b>152</b>   | <b>160</b>   | <b>656</b>   | <b>123</b>   | <b>151</b>   | <b>176</b>   |
| EBIT ex. special items margin                          | 15.8%        | 14.9%        | 16.1%        | 18.2%        | 18.5%        | 16.1%        | 15.9%        | 17.1%        | 14.4%        | 15.3%        | 16.5%        |
| Net profit before PPA <sup>3</sup>                     | 103          | 84           | 396          | 102          | 136          | 108          | 51           | 397          | 82           | 105          | 152          |
| <b>Total net profit attributable to Aker Solutions</b> | <b>94</b>    | <b>75</b>    | <b>367</b>   | <b>93</b>    | <b>127</b>   | <b>99</b>    | <b>41</b>    | <b>360</b>   | <b>73</b>    | <b>96</b>    | <b>143</b>   |
| <b>Order intake</b>                                    | <b>1,103</b> | <b>1,182</b> | <b>3,721</b> | <b>743</b>   | <b>923</b>   | <b>1,100</b> | <b>1,187</b> | <b>3,953</b> | <b>939</b>   | <b>1,077</b> | <b>1,232</b> |
| <b>Order backlog</b>                                   | <b>4,383</b> | <b>4,516</b> | <b>4,516</b> | <b>4,504</b> | <b>4,629</b> | <b>4,720</b> | <b>4,700</b> | <b>4,700</b> | <b>4,793</b> | <b>5,167</b> | <b>5,279</b> |

USD million

| Cash flow                                                 | 3Q 2024    | 4Q 2024    | FY 2024    | 1Q 2025    | 2Q 2025    | 3Q 2025    | 4Q 2025    | FY 2025    | 1Q 2026    | 2Q 2026    | 3Q 2026    |
|-----------------------------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Cash flow from operations                                 | 185        | 185        | 600        | 6          | 56         | 101        | 366        | 529        | 121        | 7          | 164        |
| <b>Cash and cash equivalents at the end of the period</b> | <b>487</b> | <b>599</b> | <b>599</b> | <b>527</b> | <b>474</b> | <b>484</b> | <b>612</b> | <b>612</b> | <b>649</b> | <b>473</b> | <b>525</b> |

USD million

| Balance sheet           | 3Q 2024 | 4Q 2024 | FY 2024 | 1Q 2025 | 2Q 2025 | 3Q 2025 | 4Q 2025 | FY 2025 | 1Q 2026 | 2Q 2026 | 3Q 2026 |
|-------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Net assets <sup>4</sup> | 3,071   | 3,071   | 3,071   | 3,082   | 3,147   | 3,166   | 3,016   | 3,016   | 3,035   | 3,055   | 3,112   |
| Working capital         | 34      | -51     | -51     | 55      | 156     | 189     | -66     | -66     | -72     | 68      | 99      |
| Net cash (debt)         | 421     | 535     | 535     | 464     | 426     | 439     | 567     | 567     | 604     | 428     | 482     |

<sup>1</sup> Excluding integration cost and restructuring

<sup>2</sup> Excluding PPA related depreciation and integration cost

<sup>3</sup> Excluding PPA related to depreciation and taxes

<sup>4</sup> Net assets excluding PPA adjustment for Aker Solutions



Aker  
Solutions

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